

No.	Basic Understanding needed	Yellow Belt		Green Belt		Black Belt	
		P	S	P	S	P	S
	P = Production Business S = Service Business						
1	Autonomation (Jidoka)	/	/	/	/	/	/
2	Cells, one piece flow	/		/		/	
3	Continuous improvement (Kaizen)	/	/	/	/	/	/
4	Cost, productivity results	/	/	/	/	/	/
5	Customer demand pace (takt time)	/		/		/	
6	Customer requirements, satisfaction	/	/	/	/	/	/
7	Distribution, logistics, delivery	/		/		/	
8	Flow	/	/	/	/	/	/
9	Identifying value added/non-value added work	/	/	/	/	/	/
10	Identifying waste	/	/	/	/	/	/
11	Lean product design	/	/	/	/	/	/
12	Load leveling/production leveling (Heijunka)	/		/		/	
13	Mistake proofing (Poka-yoke)	/		/		/	
14	Plan-Do-Check-Act cycle (PDCA)	/	/	/	/	/	/
15	Problem solving (5 Whys)	/	/	/	/	/	/
16	Pull systems (Kanban)	/		/		/	
17	Quality methods	/		/		/	
18	Quick changeover, setup reduction	/		/		/	
19	Root cause, corrective action	/	/	/	/	/	/
20	Standard work	/	/	/	/	/	/
21	Visual Management	/	/	/	/	/	/
22	Value stream mapping	/	/	/	/	/	/
23	Total productive maintenance (TPM)	/	/	/	/	/	/
24	Gap analysis					/	/
25	Project management					/	/
26	Setting goals					/	/
27	Tactical results measurement (initial goals, results to goals, gaps)					/	/
28	Team facilitation					/	/
29	Team selection					/	/
30	Teamwork					/	/